County of Volusia

Community Redevelopment Areas Fiscal Year 2020 - 2021

Prepared in coordination with cities By Growth & Resource Management





COUNTY COUNCIL



JEFF BROWER COUNTY CHAIR



BEN JOHNSON AT-LARGE



BILLIE WHEELER VICE CHAIR, DISTRICT 2



BARBARA GIRTMAN DISTRICT 1



DANNY ROBINS
DISTRICT 3



HEATHER POST DISTRICT 4



DR. FRED LOWRY
DISTRICT 5



GEORGE RECKTENWALD
COUNTY MANAGER



Community Redevelopment Areas, Fiscal Year 2020-2021

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Daytona Beach (includes all five CRAs)

DeLand Downtown

DeLand Spring Hill

Deltona

Edgewater

Holly Hill

New Smyrna Beach

Orange City

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South Daytona

Volusia County Community Redevelopment Areas

FY 2021 Executive Summary

Introduction

A Community Redevelopment Area (CRA) is a dependent taxing district established when blight conditions exist for the purpose of carrying out specified redevelopment activities. Florida Statutes Chapter 163 provides that, in charter counties, the county council has the authority to establish or delegate the authority to establish a CRA. Funding is generated through tax increment financing (TIF), which is the incremental increase in property taxes generated in the area as compared to the year the CRA was first established.

Overview of Volusia CRAs

In FY 2021, Volusia County had seventeen active CRAs - five in Daytona Beach; two in DeLand; one in Deltona; one in Edgewater; one in Holly Hill; one in New Smyrna Beach; one in Orange City; two in Ormond Beach; two in Port Orange; and one in South Daytona.

Combined Financial Analysis

Combined fund balance for all CRAs increased in FY 2021, largely due to the increase in TIF revenues and an overall decrease in spending. The combined total fiscal year-end 2021 fund balance was just over \$15M.

Combined TIF for all CRAs from all taxing authorities increased by 45% in FY 2021.

Since 2011, Volusia CRAs spent 75% of their total expenses on capital related items - \$57m in debt payments, \$64m for capital, and \$8m on grants awarded for property and façade improvements.

Volusia County Summary for Seventeen CRAs as of September 30, 2021

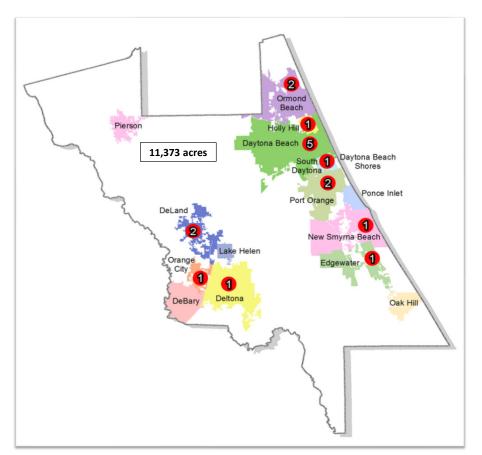
1991-2021 cumulative county TIF contributions: \$110,224,838

contact:

Briana Peterson, Volusia County

Land acquisition and construction accomplishments examples:

- -streetscaping
- -property acquisition
- -property improvements
- -utility improvements
- -roadway improvements



2021	
Total for seventeen CRAs	
Total Debt (\$ x 000)	
initial date	from 2001 to 2020
amount of initial debt	\$65,397
balance	\$43,812
maturity	from 2023 to 2036
Personnel: 11 FTE (\$ x 000)	\$1,162
3.0 redevelopment director	
1.0 redevelopment technician	
3.5 community policing officers	
1.0 admin specialist.5 code enforcement	
1.0 resource center director	
1.0 admin assistant i	

Primary expenditures in 2021

Capital, debt payments, administration, operating and maintenance, and grants awarded

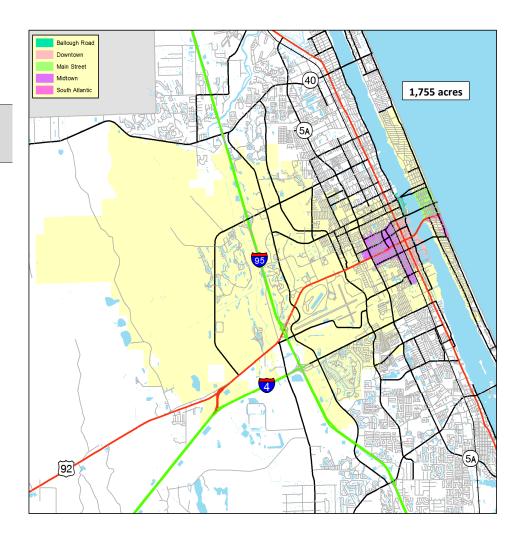
		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
¥	county TIF	\$7,567	44%	\$7,090	54%	\$6,457	49%
	hospital TIF	1,158	7%	255	2%	218	2%
	city TIF	7,624	46%	3,895	30%	3,464	27%
	subtotal	\$16,349	98%	\$11,240	86%	\$10,139	79%
ш	grants received	\$50	0%	\$1,270	10%	\$1,024	8%
Ë	miscellaneous	234	1%	497	4%	1,661	13%
NON	subtotal	\$284	2%	\$1,767	14%	\$2,685	21%
_							
To	tal revenue	\$16,633	100%	\$13,007	100%	\$12,824	100%
Ev.	ages (v000)						
EX	penses (x000)	¢E 226	420/	ĆF 721	200/	לב מבמ	45%
Ą	debt payments	\$5,326	43%	\$5,731	39%	\$5,352	
APITAL	capital projects	1,509	11%	5,907	39%	2,683	22%
5	grants awarded	2,321	19%	245	2%	379	3%
	subtotal	\$9,156	74%	\$11,883	80%	\$8,414	71%
	policing/enforcement program	\$511	4%	\$577	4%	\$538	5%
₹	operating/maintenance/other	2,023	16%	1,643	11%	2,272	19%
NONCAPITAL	administration	681	6%	674	5%	699	6%
Š	subtotal	\$3,215	26%	\$2,894	20%	\$3,509	29%
2	Jubiotui	73,213	2070	72,034	2070	73,303	2370
То	tal expenses	\$12,371	100%	\$14,777	100%	\$11,923	100%
net change in fund balance		4,262		(1,770)		901	
Fu	nd balance - ending	\$15,213		\$9,181		\$15,940	

Daytona Beach Summary for Five Daytona Beach CRAs

1991-2021 cumulative county TIF contributions: \$60,512,347

 $\textbf{CRA board:} \ city \ commission$

contact: Ken Thomas, redevelopment director



2021	
Debt (\$ x 000)	
initial date	2001-2020
amount of initial debt	\$29,084
balance	\$24,516
maturity	2024-2031
Personnel: 3.01 FTE (\$ x 000)	\$321
1.01 redevelopment director	
1.00 technician	
1.00 admin specialist	
*paid to city employees directly or thi	ough transfer

Primary expenditures
-debt payments
-capital projects

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Rev	venues (x 000)						
Ħ	county TIF	\$3,182	45%	\$3,197	48%	\$3,039	47%
	hospital TIF	540	8%	185	3%	171	3%
F	city TIF	3,023	44%	3,049	47%	3,003	47%
	subtotal	\$6,744	98%	\$6,430	98%	\$6,213	98%
	grants received	\$0	0%	\$0	0%	\$0	0%
NON TIF	miscellaneous	108	2%	108	2%	114	2%
8	subtotal	\$108	2%	\$108	2%	\$114	2%
Z							
Tot	al revenue	\$6,853	100%	\$6,538	100%	\$6,327	100%
Exp	enses (x000)						
_	debt payments	\$2,839	46%	\$2,896	64%	\$2,895	76%
CAPITAL	capital projects	276	4%	794	17%	54	1%
API	grants awarded	2,216	35%	151	3%	116	3%
O	subtotal	\$5,331	85%	\$3,841	84%	\$3,066	80%
٩	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ħ	operating/maintenance/other	537	9%	316	7%	342	9%
₹	administration	435	7%	406	9%	431	11%
NONCAPITAL	subtotal	\$972	15%	\$723	16%	\$773	20%
_							
Tot	al expenses	\$6,304	100%	\$4,563	100%	\$3,839	100%
net	change in fund balance	549		1,975		2,488	
Fur	nd balance - ending	\$10,621		\$10,072		\$8,095	

Daytona Beach Ballough Road CRA 1985-2036

1991-2021 cumulative county TIF contributions: \$1,783,141

CRA board: city commission

contact: Ken Thomas, redevelopment director

Land acquisition and construction accomplishments since 1985 (\$ x 000):

-shoreline stabilization \$303 -Heritage Trail 178 -Seabreeze parking pier 40 total: \$521

Current focus of plan:

- -Completion of Sweetheart trail connections
- -Suport Daytona Design District

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2021	
Debt (\$ x 000)	C
Personnel: 0.01 FTE (\$ x 000) *paid to city employees directly or throug	13* h transfer
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Primary expenditures

-capital projects

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Revenues (x 000)							
L.	county TIF	\$97	46%	\$101	48%	\$92	46%
	hospital TIF	16	8%	6	3%	5	3%
Ë	city TIF	92	44%	96	46%	91	46%
	subtotal	\$206	99%	\$203	98%	\$188	96%
	grants received	\$0	0%	\$0	0%	\$0	0%
NON TIF	miscellaneous	3	1%	5	2%	8	4%
<u>S</u>	subtotal	\$3	1%	\$5	2%	\$8	4%
Z							
Tot	al revenue	\$208	100%	\$208	100%	\$196	100%
Expenses (x000)							
_	debt payments		0%		0%	\$0	0%
₹	capital projects	251	83%	117	67%	36	34%
CAPITAL	grants awarded	0	0%		0%	0	0%
O	subtotal	\$251	83%	\$117	67%	\$36	34%
₽	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ë	operating/maintenance/other	36	12%	29	17%	54	52%
3	administration	15	5%	28	16%	15	14%
NONCAPITAL	subtotal	\$50	17%	\$57	33%	\$69	66%
z							
Total expenses		\$301	100%	\$174	100%	\$105	100%
net change in fund balance		(93)		34		91	
Fur	nd balance - ending	\$1,480		\$1,573		\$1,539	

Daytona Beach Downtown CRA 1982-2036

1991-2021 cumulative county TIF contributions: \$12,255,090

CRA board: city commission

contact: Ken Thomas, redevelopment director

Land acquisition and construction accomplishments since 1982 ($$\times$ 000$):

-landscaping	\$4,217
-park improvements	1,306
-land acquisition and parking lot	1236
development/improvement	
-Historic District improvements	408
-Jackie Robinson Ballpark	298
-Sweetheart Trail (Orange Ave.)	108
-Downtown waste enclosures	11
total:	\$7,584

Current focus of plan:

- -Improve Beach Street
- -Increase public parking security/spaces
- -Complete Orange Ave. Sweetheart Trail

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Debt (\$ x 000)	bank loan
Dept (\$ x 000)	Dalik Idali
initial date	2009
amount of initial debt	\$2,287
balance	\$1,197
maturity	2028
purpose	Magnolia streetscape
project status	complete

2021

Personnel: 1.00 FTE (\$ x 000) \$117*

- .57 redevelopment director
- .40 admin specialist
- 0.03 technician
- *paid to city employees directly or through transfer

Primary expenditures

- -administration
- -debt payments

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
Ħ	county TIF	\$567	45%	\$559	47%	\$521	46%
	hospital TIF	96	8%	32	3%	29	3%
F	city TIF	539	42%	529	45%	515	46%
	subtotal	\$1,203	95%	\$1,120	95%	\$1,065	95%
ш	grants received	\$0	0%	\$0	0%	\$0	0%
Ë	miscellaneous	67	5%	62	5%	61	5%
NON	subtotal	\$67	5%	\$62	5%	\$61	5%
Z							
To	tal revenue	\$1,270	100%	\$1,182	100%	\$1,126	100%
Expenses (x000)							
_	debt payments	\$173	6%	\$173	28%	\$172	33%
¥	capital projects	25	1%	72	12%	22	4%
SAPITAL	grants awarded	2,216	79%	121	19%	80	15%
0	subtotal	\$2,414	86%	\$366	59%	\$274	53%
닊	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ë	operating/maintenance/other	274	10%	132	21%	114	22%
NONCAPITAL	administration	130	5%	125	20%	129	25%
8	subtotal	\$404	14%	\$257	41%	\$242	47%
z							
To	tal expenses	\$2,819	100%	\$623	100%	\$516	100%
ne	t change in fund balance	(1,549)		559		610	
Fu	nd balance - ending	\$839		\$2,388		\$1,829	
	<u> </u>						

Daytona Beach Main Street CRA 1982-2036

1991-2021 cumulative county TIF contributions: \$40,862,233

CRA board: city commission

contact: Ken Thomas, redevelopment director

Land acquisition and construction accomplishments since 1982 (\$ x 000):

-Ocean Walk and Beach Village	9	\$19,559
-Oceanfront Park/Boardwalk/	Pier	12,601
-property acquisition		12,436
-Adams Mark expansion		8,838
-streetscaping		3,426
-park improvements		1,737
-Surfside Village resurfacing		431
-Bandshell Historic Restoration	า	277
-Historic Clock Tower renovati	ons	76
-ADA ramps		8
	total:	\$59,389

Current focus of plan:

- -East ISB design
- -Completion of Daytona Grand Hotel
- -Oakridge Blvd infrastructure

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VERMONT AV GOODALLAV BRADDOCKAV
REVILO BLVD

Debt (\$ x 000)	revenue bonds
initial date	2020 (2011 refinanced)
amount of initial deb	t \$24,385
balance	\$22,510
maturity	2033
purpose	public infrastructure/amenities
fo	r Hilton/Ocean Walk and Shoppes
project status	complete
Personnel: .93 FTE (\$ x 000) \$144*

2021

.33 redevelopment director

.60 admin specialist

*paid to city employees directly or through transfer

Primary expenditures

-debt payments

	FY 2021	% total	FY 2020	% total	FY 2019	% total
Revenues (x 000)						
county TIF	\$2,089	47%	\$2,163	49%	\$2,117	48%
hospital TIF	355	8%	125	3%	120	3%
F city TIF	1,985	44%	2,065	47%	2,092	48%
subtotal	\$4,429	99%	\$4,354	99%	\$4,328	99%
grants received	\$0	0%	\$0	0%	\$0	0%
miscellaneous	36	1%	37	1%	39	1%
miscellaneous subtotal	\$36	1%	\$37	1%	\$39	1%
2						
Total revenue	\$4,464	100%	\$4,391	100%	\$4,367	100%
Expenses (x000)						
_ debt payments	\$2,454	87%	\$2,511	89%	\$2,513	87%
capital projects grants awarded	0	0%	0	0%	0	0%
grants awarded	0	0%	14	0%	34	1%
subtotal	\$2,454	86%	\$2,525	89%	\$2,547	87%
1 / . 6	ćo.	00/	ćo	00/	ćo	00/
policing/enforcement program	\$0 103	0%	\$0 133	0%	\$0	0%
operating/maintenance/other	192	7%	122	4%	164	6%
S administration	172	6%	169	6%	193	7%
operating/maintenance/other administration subtotal	\$364	14%	\$291	11%	\$357	13%
Total expenses	\$2,818	100%	\$2,816	100%	\$2,904	100%
Total Capellaea	72,010	100/0	72,010	100/0	Y2,504	100/0
net change in fund balance	1,647		1,574		1,464	
3	,		,-		,	
Fund balance - ending	\$6,336		\$4,689		\$3,115	

Daytona Beach Midtown CRA 1997-2036

1997-2021 cumulative county TIF contributions: \$3,937,797

CRA board: city commission

contact: Ken Thomas, redevelopment director

Land acquisition and construction accomplishments since 1997 ($x \times 000$):

-streetscaping	\$44	44
-redevelopment site acquisiti	on 36	67
-Orange/MLK street construct	tion :	13
-Cypress Park fence	:	10
	total: \$83	34

Current focus of plan:

- -MLK streetscape between Orange and ISB
- -Attraction of grocery store to food desert

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HAMPTON RD ZZ	Weste In
REAL PROPERTY OF THE PROPERTY	MEOWAY SECURICE OF THE CONTROL OF TH
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APPROS SPACE BUY DEDAR ST LENGTH ST	SHADY PL SHA

Debt (\$ x 000)	bank loan
initial date	2010
amount of initial debt	\$2,412
balance	\$809
maturity	2024
purpose	cultural/educational center
project status	ongoing

2021

Personnel: 1.07 FTE (\$ x 000)				\$45*

- .10 redevelopment director
- .97 technician

*paid to city employees directly or through transfer

Primary expenditures

-debt payments

		FY 2021	% total	FY 2020	% total	FY 2019	% total	
Rev	venues (x 000)							
	county TIF	\$312	47%	\$276	49%	\$250	48%	
	hospital TIF	53	8%	16	3%	14	3%	
Ħ	city TIF	296	45%	266	47%	247	48%	
	subtotal	\$661	100%	\$558	99%	\$511	99%	
	grants received	\$0	0%	\$0	3 1% 6			
Ħ	miscellaneous	2	0%	3	1%	6	1%	
NON TIF	subtotal	\$2	0%	\$3	1%	\$6	1%	
Z								
Tot	al revenue	\$663	100%	\$562	100%	\$517	100%	
Ехр	enses (x000)							
_	debt payments	\$212	58%	\$211	22%	\$210	67%	
ĕ	capital projects	0	0%	605	64%	-4	-1%	
CAPITAL	grants awarded	0	0%	17	2%	3	1%	
U	subtotal	\$212	58%	\$833	88%	\$209	67%	
7	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%	
Ĕ	operating/maintenance/other	34	9%	30	3%	11	3%	
Š	administration	116	32%	81	9%	95	30%	
NONCAPITAL	subtotal	\$150	42%	\$112	12%	\$105	33%	
z								
Total expenses		\$363	100%	\$945	100%	\$314	100%	
net change in fund balance		301		(383)		203		
Fur	nd balance - ending	\$1,329		\$1,029		\$1,412		

Daytona Beach South Atlantic CRA 2000-2036

2000-2021 cumulative county TIF contributions: \$1,674,085

CRA board: city commission

contact: Ken Thomas, redevelopment director

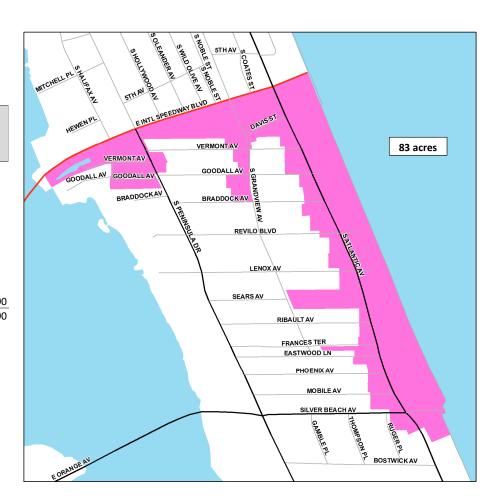
Land acquisition and construction accomplishments since 2000 ($$ \times 000$):

-redevelopment site acquisition \$2,790

total: \$2,790

Current focus of plan:

-East ISB design and improvements support



	2021	
Debt (\$ x 000)		C

Personnel: 0.00 FTE (\$ x 000) \$1,799*

*paid to city employees directly or through transfer

Primary expenditures

-operating/maintenance/other

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF	\$117	47%	\$97	49%	\$59	49%
Ħ	hospital TIF	20	8%	6	3%	3	3%
F	city TIF	110	45%	92	47%	58	48%
	subtotal	\$246	100%	\$195	99%	\$120	100%
	grants received	\$0	0%	\$0	0%	\$0	0%
NON TIF	miscellaneous	1	0%	1	0%	0	0%
ō	subtotal	\$1	1%	\$1	1%	\$0	0%
Z							
Tot	tal revenue	\$247	101%	\$196	100%	\$120	100%
Exp	penses (x000)						
	debt payments	\$0	0%	\$0	0%	\$0	0%
CAPITAL	capital projects	0	0%	0	0%	0	0%
API	grants awarded	0	0%	0	0%	0	0%
Ú	subtotal	\$0	0%	\$0	0%	\$0	0%
Ļ	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
NONCAPITAL	operating/maintenance/other	2	45%	2	46%	0	100%
Š	administration	2	55%	3	54%	0	0%
Ž	subtotal	\$3	100%	\$5	100%	\$0	0%
ž							
Total expenses		\$3	100%	\$5	100%	\$0	0%
net	change in fund balance	244		191		120	
Fui	nd balance - ending	\$636		\$392		\$201	

DeLand Summary for Two DeLand CRAs

1991-2021 cumulative county TIF contributions: \$4,388,493

2 CRA boards:

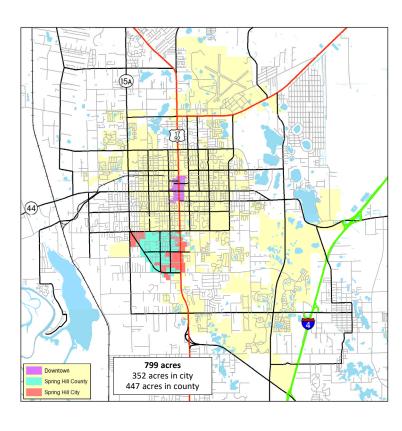
mayor, city commissioners county council members area residents and business owners **contact:**

Mike Grebosz, assistant city manager

2021	
Debt (\$ x 000)	\$1,013
Personnel: 2.00 FTE (\$ x 000) paid to city employees directly or through transfer	\$107

Primary expenditures

captial projects-streetscaping and resource center



		FY 2021	% total	FY 2020	% total	FY 2019	% total
Revenues (x 000)							
county TIF		\$394	29%	\$329	24%	\$184	10%
hospital TIF		90	7%	91	7%	64	4%
city TIF		331	24%	272	20%	193	11%
subtotal		\$815	60%	\$691	51%	\$442	25%
grants received		\$50	4%	\$580	42%	\$140	8%
miscellaneous		88	6%	94	7%	1202	67%
miscellaneous subtotal		\$137	10%	\$674	49%	\$1,343	75%
Total revenue		\$953	70%	\$1,365	100%	\$1,784	100%
Fymanaca (v000)							
Expenses (x000)		ćo	0%	\$0	0%	\$0	00/
debt payments Capital projects		\$0 222	33%	922	67%	Ş0 200	0% 23%
<u> </u>		7	1%	23	2%	200	23%
grants awarded subtotal			34%	\$944	69%		
Subtotal		\$229	34%	\$944	69%	\$221	25%
policing/enforcement	program	0	0%	0	0%	0	0%
operating/maintenance	e/other	453	66%	362	26%	607	70%
administration		0	0%	66	5%	44	5%
operating/maintenance administration subtotal		453	66%	429	31%	651	75%
Total expenses		\$681	100%	\$1,373	100%	\$872	100%
net change in fund balance	e	271		(7)		912	
Fund balance - ending		\$1,661		\$1,390		\$1,397	

DeLand Downtown CRA 1984-2036

1991-2021 cumulative county TIF contributions: \$3,262,650

CRA board:

mayor, 4 city commissioners

2 Downtown CRA residents/business owners

Mike Grebosz, assistant city manager

Land acquisition and construction accomplishments since 2001 (\$x\$ 000):

-streetscaping	\$2
-Fish Building improvements	0
-parking lot improvements	0
-parks	0
-utility box art	0
-street banner poles	72
-wayfinding signs	91
total:	\$167
total:	\$167

Current focus of plan:

- -maintaining assessts
- -redevelopment of old jail
- -W Voorhis streetscape
- -Sunflower/Painter Pond update
- -additional permanent parking and overflow site

w r	MICHIGAN AV		ouci Av	V MICHIGA	AN AV			E MICHIGA	N AV	BAY ST
			N SANS SOUCI AV	N FLORIDA AV	W OHIO AV			ЕОНЮ.	AV	
			W WISCONSIN W		ONIAL CT			N HAYDEN AV	SCONSIN AV	
	N ATLANTIC AV	N CLARA AV		LLA CT	W CHURCH ST	N WGODLAND BEYD		E CHURC	IELIA AV	
	Z [A	N CLA	N SANS SOUCI AV		7 0.10.10.10.10.10.10.10.10.10.10.10.10.10	Z	92 acres	E RICH	z	
			WIGHTA	N FLORIDA AV	W INDIANA AV		E INDIANA AV			
			W NEW YORK		ALLEY		VA PAUSIDAI B	E NEW YO	RKAV	
		AAV			M GEOLGO AN ARTISAN ALLEY		E GEORGIA AV			
>		S CLARA AV	W HOWRY A	,				E HOWR	ty av	
DELAWAREAV	S			S FLORIDA AV		S WOODLAND BLVD	MA AV		BRINKLEY DR	
18	S PARSONS AV		w voorhis <i>i</i>			SWOODL	S ALABAMA AV	5	EVOOR	
	W NEW ST			W NI	EW ST		S CLAKE ST	S HAYDEN AV	OSCEOLAAV	

Debt (\$ x 000)	revenue note
Amount of Initial Debt	\$500
Debt Balance	\$448
Debt Maturity	6/1/2034
Purpose	construction loan
Project Status	not started yet

2021

Personnel: 0.00 FTE (\$ x 000) 0*
*paid to city employees directly or through transfer

Primary expenditures

-Operating and maintenance

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Revenues (x 000)							
county TIF		\$212	34%	\$202	33%	\$155	15%
hospital TIF		57	10%	65	11%	57	6%
city TIF		255	42%	232	40%	180	18%
subtotal		\$525	87%	\$500	85%	\$392	40%
grants received		\$0	0%	\$0	0%	\$0	0%
miscellaneous		78	13%	86	15%	581.315	60%
miscellaneous subtotal		\$78	13%	\$86	15%	\$581	60%
Total revenue		\$603	100%	\$586	100%	\$973	100%
Expenses (x000)							
_ debt payments		\$0	0%	\$0	0%	\$0	0%
		163	41%	1	0%	19	4%
capital projects grants awarded		0.85	0%	20	7%	17	5%
subtotal		\$164	41%	\$21	7%	\$35	10%
policing/enforcement p		\$0	0%	\$0	0%	\$0	0%
operating/maintenance	e/other	237	59%	260	93%	329	90%
3 administration		0	0%	0	0%	0	0%
operating/maintenance administration subtotal		\$237	59%	\$260	93%	\$329	90%
Total expenses		\$401	100%	\$281	100%	\$364	100%
net change in fund balance		202		305		609	
Fund balance - ending		\$1,272		\$1,070		\$765	

DeLand Spring Hill CRA* 2004-2044

2004-2021 cumulative county TIF contributions: \$1,125,843

CRA board:

mayor, 2 city commissioners

- 2 county council members
- 1 incorporated Spring Hill CRA resident
- 1 unincorporated Spring Hill CRA resident contact:

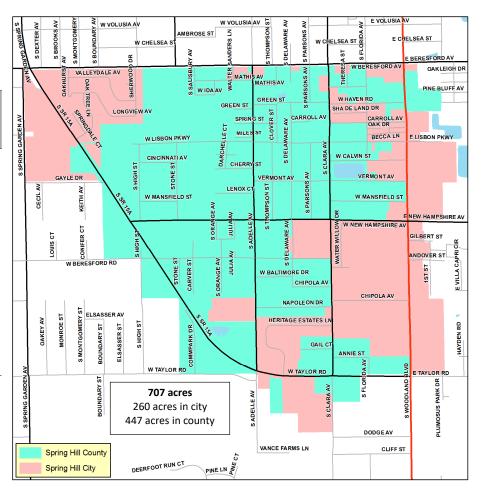
Mike Grebosz, assistant city manager

Land acquisition and construction accomplishments since 2006 ($\$ \times 000$):

-building acquisition/improvement	\$0
-land acquisition	0
-new resource center	61
-lighting	0
total:	\$62

Current focus of plan:

- -operation of Community Resource Center
- -property improvement grants
- -sewer connection grants



Debt (\$ x 000)	Revenue Note
Amount of Initial Debt	¢610
Amount of Initial Debt	\$610
Debt Balance	\$565
Debt Maturity	6/1/2039
Purpose	20 yr loan-construction
Project Status	almost complete

2021

Personnel: 2.00 FTE (\$ x 000) \$107*

- 1.00 Spring Hill Center Director
- 1.00 Admin Assistant I

Primary expenditures

-capital projects: Community Resource Center

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Rev	venues (x 000)						
	county TIF	\$182	52%	\$127	16%	\$30	5%
Ħ	hospital TIF	33	9%	25	3%	7	1%
F	city TIF	76	22%	39	5%	13	2%
	subtotal	\$290	83%	\$191	25%	\$50	6%
ш	grants received	\$50	14%	\$580	74%	\$140	17%
Ę	miscellaneous*	10	3%	8	1%	621	77%
NON TIF	subtotal	\$60	17%	\$588	75%	\$761	94%
Tot	al revenue	\$350	100%	\$780	100%	\$811	100%
	an revenue	7550	100/0	7700	100/0	7011	100/0
Exp	penses (x000)						
_	debt payments	\$0	0%	\$0	0%	\$0	0%
CAPITAL	capital projects	\$59	21%	\$921	84%	181	36%
API	grants awarded	\$6	2%	\$3	0%	5	1%
O	subtotal	\$65	23%	\$923	85%	\$186	37%
ب	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ĭ	operating/maintenance/other**	\$216	77%	\$102	9%	278	55%
Ϋ́	administration	\$0	0%	\$66	6%	44	9%
NONCAPITAL	subtotal	\$216	77%	\$168	15%	\$322	63%
Tot	al expenses	\$281	100%	\$1,091	100%	\$508	100%
net change in fund balance		69		(312)		303	
Fur	nd balance - ending	\$389		\$320		\$632	

^{*}includes \$621,000 loan proceeds for resource center

^{*}paid to city employees directly or through transfer

^{**}includes \$250,000 transfer from General Fund for capital projects

^{*}Spring Hill comprises city and county properties, administered by the city

Deltona **Deltona CRA** 2017-2036

2017-2021 cumulative county TIF contributions: \$283,158

CRA board: city commission

contact: Ron Paradise, Director of Planning

and Development

Land acquisition and construction accomplishments since 2017 (\$ x 000):

N/A

total:

\$0

Current focus of plan:

blighted conditions

	FLORIDA AV CALDWELL AV COLLINS AV		DRAYTON AV	TAMERLANE S	SUMATRAJAV
RO P DR	COLLINS AV TA BAY DR LANYARD LN HAYMAN CT	LEYE	BURN DR RD 10	MERRIMAC ST	
STAGS	GAMS D		HAKITE NO	CHIPPEND HALSTE	BARERSE BABCO BABCO BABCO
	CK 35 WASHING	MASTEL OWER AU DELTON GELVO	256 acres	ARDY DR	Ok.
ADELAIDE ST E HIGHBANKS CARMEN LN	SD A	ans,	E GAUCHO CIR	HAGER ST SHANCOCK	DR THE BOOK
SONG BIRD RD	CUININ	N N	L'BON EAF BLVD ELACY CIR	SWEETBRIER DR	PIONEER DR
FOORDANA RO WAYNO RO WAYNO RO	OR CASCADE S	JENA DR WHITEMARȘH AV RED COACH AV	CLOVERLEAF BLVD	AMIDON ST ANDERSON DR	FALCON ST
VALENCIA RD GARDE	BELLTOWER AV		BARY AV	Zeoli Zeoli	ANDERSON S
SUNRISE BLVO	MAGNOLIA PL WAPIE AV	<u></u>	PINE ST BACK	GARLAND ST MAGUIRE ST	DOYLE

S GLANCY DR

TRUMBULL ST

2021						
Debt (\$ x 000)	none					

Personnel: 0.00 FTE (\$ x 000) \$0

*paid to city employees directly or through transfer

Primary expenditures N/A

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF	\$109	39%	\$88	40%	\$51	40%
Ë	city TIF	167	59%	131	58%	75	58%
	subtotal	\$276	99%	\$219	99%	\$126	99%
ш	grants received	\$0	0%	\$0	0%	\$0	0%
Ē	miscellaneous*	3	1%	3	1%	1	1%
Š	grants received miscellaneous* subtotal	\$3	1%	\$3	1%	\$1	1%
To	tal revenue	\$279	100%	\$222	100%	\$127	100%
Exp	penses (x000)						
ب	debt payments	\$0	0%	\$0	0%	\$0	0%
₹	capital projects	6	75%	0	0%	0	0%
CAPITAL	grants awarded	0	0%	0	0%	0	0%
٠	subtotal	\$6	75%	\$0	0%	\$0	0%
_	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ě	operating/maintenance/other	2	25%	0	0%	0	0%
Š	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$2	25%	\$0	0%	\$0	0%
_	tal expenses	\$7	100%	\$0	0%	\$0	0%
10	tal expenses	٦/	100%	ŞŪ	0/0	, JU	0/0
ne	t change in fund balance	272		222		127	
Fu	nd balance - ending	\$701		\$429		\$207	

Edgewater Edgewater CRA 2015-2035

2015-2021 cumulative county TIF contributions: \$374,131

CRA board: city council **contact:** Samantha Bergeron, parks & recreation director

Land acquisition and construction accomplishments since 2015 ($\$ \times 000$):

Property demolition

total:

<u>خ</u>

Current focus of plan:

- capital projects
- façade grants

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	2021	
Debt (\$ x 000)	-	none

Personnel: 0.00 FTE (\$ x 000) \$0

*paid to city employees directly or through transfer

Primary expenditures capital projects

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF	\$137	43%	\$92	44%	\$69	45%
Ħ	city TIF	178	56%	117	56%	85	55%
	subtotal	\$315	100%	\$209	100%	\$154	100%
ш	grants received	\$0	0%	\$0	0%	\$0	0%
Ę	miscellaneous*	1	0%	0	0%	0	0%
NON TIF	subtotal	\$1	0%	\$0	0%	\$0	0%
_							
Tot	tal revenue	\$316	100%	\$209	100%	\$154	100%
Exp	penses (x000)						
بِ	debt payments	\$0	0%	\$0	0%	\$0	0%
Ē	capital projects	353	97%	62	100%	0	0%
CAPITAL	grants awarded	12	3%	0	0%	0	0%
Ū	subtotal	\$365	100%	\$62	100%	\$0	0%
			0%				
٩F	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
F	operating/maintenance/other	0	0%	0	0%	0	0%
₫	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$0	0%	\$0	0%	\$0	0%
_			0%				
Tot	tal expenses	\$365	100%	\$62	100%	\$0	0%
net	change in fund balance	(48)		147		154	
Fui	nd balance - ending	\$405		\$453		\$306	

Holly Hill Holly Hill CRA 1995-2026

1995-2021 cumulative county TIF contributions: \$15,167,112

CRA board: mayor, city commission

contact: John Cox, Economic Director/CRA Coordinator

Land acquisition and construction accomplishments since 2007 (\$ x 000):

-roadway improvements	\$472
-water and sewer system	\$3,535
-property acquisition	\$2,895
-The Market renovations	\$1,352
-streetscaping and landscaping	\$217
-bus transfer stations	\$261
-property improvements	\$196
-parking improvements	\$39
-Pictona	\$1,721
total:	\$10,688

Current focus of plan:

- -infrastructure improvements
- -property improvements
- -underground utilities
- -completion of Pictona Phase II
- -sewer extension

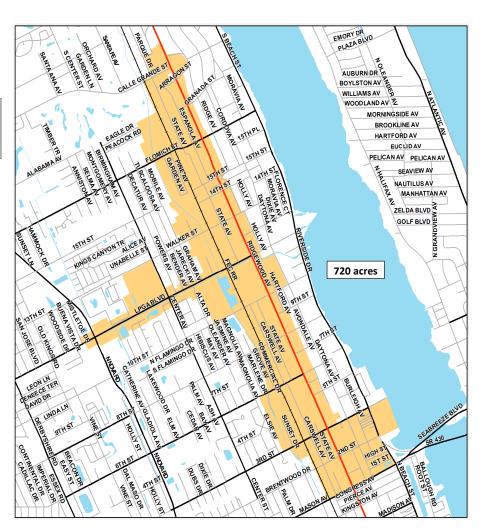
2021						
Debt (\$ x 000)	note	refunding note				
initial date	2013	2005 (2012				
		refinanced)				
amount of						
initial debt	\$5,000	\$6,331				
balance	\$2,110	\$1,885				
maturity	2026	2026				
purpose	utilities under-	water/sewer				
	grounding	improvements,				
		The Market				
		improvements,				
		middle school				
		acquisition and				
		improvements				
project status	in-progress	complete				

Personnel: 4.50 FTE (\$ x 000) \$241*

- 1.00 CRA director
- 2.00 community policing officers
- 0.5 Code Enforcement Officer
- *paid to city employees directly or through transfer

Primary expenditures

-capital projects: roadway improvements, streetscaping/landscaping, grant awards



		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF	\$1,169	44%	\$1,164	37%	\$1,128	35%
Ħ	hospital TIF	198	7%	67	2%	64	2%
F	city TIF	1,254	47%	1,176	37%	1,169	36%
	subtotal	\$2,621	99%	\$2,407	76%	\$2,361	73%
L	grants received	\$0	0%	\$498	16%	\$834	26%
Ę	miscellaneous	25	1%	260	8%	27	1%
NON TIF	subtotal	\$25	1%	\$757	24%	\$860	27%
То	tal revenue	\$2,647	100%	\$3,164	100%	\$3,221	100%
Ex	penses (x000)						
	debt payments	\$854	54%	\$857	24%	\$859	27%
APITAL	capital projects	0	0%	1,906	54%	929	30%
API	grants awarded	71	5%	55	2%	131	4%
Ü	subtotal	\$925	59%	\$2,818	80%	\$1,920	61%
7	policing/enforcement program	\$181	12%	\$280	8%	\$322	10%
Ě	operating/maintenance/other	248	16%	310	9%	821	26%
NONCAPITAL	administration	83	5%	46	1%	83	3%
Š	recreation*	138	9%	61	2%		
Z	subtotal	\$651	41%	\$698	18%	\$1,226	39%
То	tal expenses	\$1,576	100%	\$3,515	98%	\$3,146	100%
ne	t change in fund balance						
_	_	1,070		(351)		75	
Fu	nd balance - ending						
		\$6,230		\$5,160		\$5,511	
	*new division						

*new division

New Smyrna Beach CRA 2015-2035

2015-2021 cumulative county TIF contributions: \$1,346,101

CRA board: city commission **contact:** Christopher Edwards, CRA/economic development director

Land acquisition and construction accomplishments since 2015 (\$ x 000):

property acquisition and demolition	\$111
US 1 streetscaping and landscaping	112
Railroad St. improvements	0
Affordable housing	77
Pettis Park/Jefferson Ave. parking	343
total:	\$643

Current focus of plan:

- -Identify US 1 revitalization projects
- -revitalize Historic Westide through affordable housing

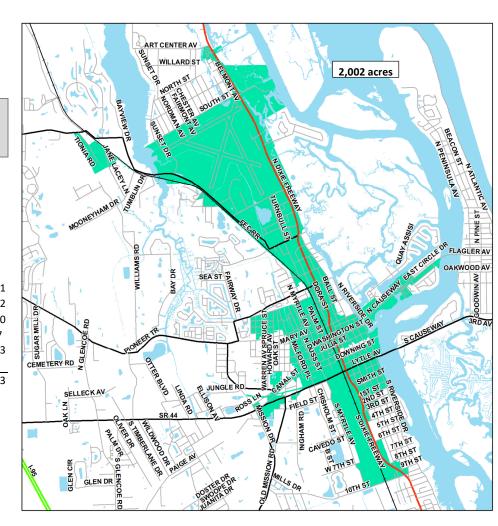
	2021	
Debt (\$ x 000)		none

Personnel: 0.0 FTE (\$ x 000) \$0

 $*paid\ to\ city\ employees\ directly\ or\ through\ transfer$

Primary expenditures

- capital projects
- -affordable housing
- -public infrastructure enhancements



		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF	\$458	49%	\$352	48%	\$283	48%
Ħ	city TIF	482	51%	370	51%	298	51%
	subtotal	\$940	100%	\$722	99%	\$581	99%
	grants received	\$0	0%	\$0	0%	\$0	0%
Ħ	miscellaneous	3	0%	11	1%	6	1%
VON TIF	subtotal	\$3	0%	\$11	1%	\$6	1%
ž	Subtotal	,,	0/8	JII.	1/6	Şυ	1/0
To	tal revenue	\$944	100%	\$733	100%	\$588	100%
Ex	penses (x000)						
ب	debt payments	\$0	0%	\$0	0%	\$0	0%
APITAL	capital projects	239	97%	10	12%	68	39%
Ϋ́	grants awarded	0	0%	0	0%	0	0%
٥	subtotal	\$239	97%	\$10	12%	\$68	39%
ب	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ĭ	operating/maintenance/other	6	3%	75	88%	107	61%
Ϋ́	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$6	3%	\$75	88%	\$107	61%
ž							
To	tal expenses	\$246	100%	\$85	100%	\$175	100%
ne	t change in fund balance	698		648		413	
Fu	nd balance - ending*	\$1,914		\$1,216		\$568	

Orange City Orange City CRA 2014-2034

2014-2021 cumulative county TIF contributions: \$750,727

CRA board: city council

contact:

Becky Mendez, development services director

Land acquisition and construction accomplishments since 2014 ($\$ \times 000$):

S. Holly Ave. improvements \$290 total: \$290

Current focus of plan:

- façade improvement grants program
- debt payment

2021

Debt (\$ x 000)

initial date 2018
amount of initial debt \$1,571
balance \$1,482
maturity 2041
purpose construction
project status complete

Personnel: 0.08 FTE (\$ x 000)

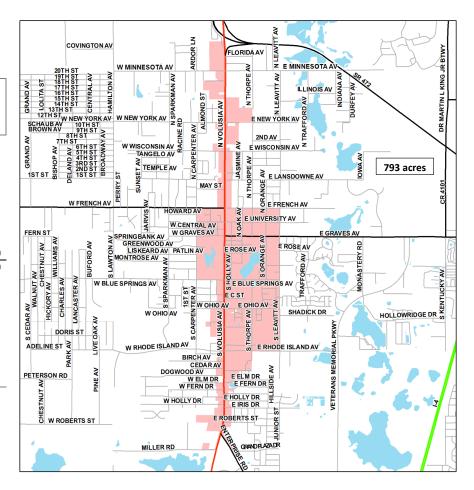
.08 development services director

*paid to city employees directly or through transfer

\$12*

Primary expenditures

septic to sewer, Industrial and Holly Aves infrastructure



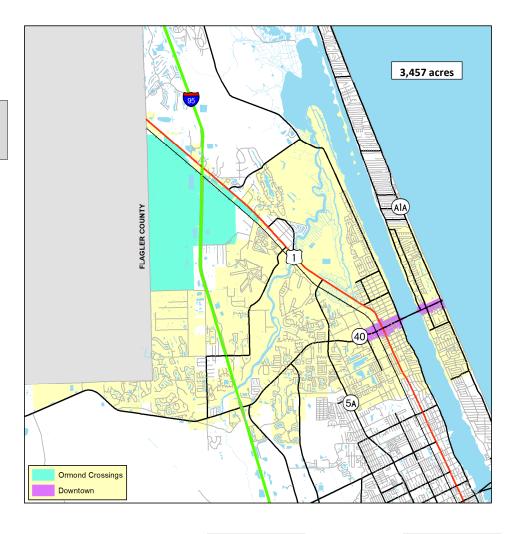
	FY 2021	% total	FY 2020	% total	FY 2019	% total
Revenues (x 000)						
county TIF	\$223	40%	\$177	40%	\$130	22%
止 city TIF	338	60%	260	60%	193	32%
⊨ subtotal	\$561	100%	\$437	100%	\$323	54%
■ grants received	\$0	0%	\$0	0%	\$0	0%
F miscellaneous	0	0%	0	0%	277	46%
F miscellaneous Subtotal	\$0	0%	\$0	0%	\$277	46%
Total revenue	\$561	100%	\$437	100%	\$600	100%
Expenses (x000)						
debt payments	\$0	0%	\$55	5%	\$0	0%
capital projects grants awarded	140	89%	1,066	93%	742	99%
	5	3%	9	1%	0	0%
subtotal	\$145	92%	\$1,130	99%	\$742	99%
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	0	0%	0	0%	0	0%
administration	. 12	8%	. 12	1%	. 11	1%
operating/maintenance/other administration subtotal	\$12	8%	\$12	1%	\$11	1%
	Ć457	1000/	ć1 143	1000/	ĆZEZ	1000/
Total expenses	\$157	100%	\$1,142	100%	\$753	100%
net change in fund balance	404		(705)		(153)	
			(1.55)		(===)	
Fund balance - ending	-\$515		-\$919		\$62	*

Ormond Beach Summary for Two Ormond Beach CRAs

1991-2021 cumulative county TIF contributions: \$13,141,342

CRA board: city commission

contact: Steven Spraker, planning director



Debt (\$ x 000)	none
Personnel: 0.00 FTE (\$ x 000)	\$0*

2021

*paid to city employees directly or through transfer

Primary expenditures

- capital projects

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Rev	venues (x 000)						
	county TIF	\$864	53%	\$737	50%	\$705	54%
Ħ	hospital TIF	155	9%	43	3%	41	3%
-	city TIF	612	38%	493	33%	479	37%
	subtotal	\$1,631	100%	\$1,273	86%	\$1,225	95%
ш	grants received	\$0	0%	\$192	13%	\$50	4%
Ē	miscellaneous	1	0%	9	1%	19	1%
NON TIF	subtotal	\$0	0%	\$201	14%	\$70	5%
_							
Tot	tal revenue	\$1,631	100%	\$1,473	100%	\$1,294	100%
Exp	penses (x000)						
_	debt payments	\$0	0%	\$0	0%	\$0	0%
¥	capital projects	256	41%	1,147	74%	687	66%
CAPITAL	grants awarded	0	0%	0	0%	100	10%
U	subtotal	\$256	41%	\$1,147	74%	\$788	76%
٩	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ħ	operating/maintenance/other	373	59%	399	26%	248	24%
₹	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$373	59%	\$399	26%	\$248	24%
_							
Tot	tal expenses	\$629	100%	\$1,546	100%	\$1,036	100%
net	t change in fund balance	1,002		(73)		259	
Fui	nd balance - ending	\$2,985		\$1,983		\$2,056	

Ormond Beach Downtown CRA 1985-2036

1991-2021 cumulative county TIF contributions: \$12,934,295

CRA board: city commission

contact: Steven Spraker, planning director

Land acquisition and construction accomplishments since 2005:

-streetscapes	\$160,871
-underground utilities	4,368
-Casements and Rockefeller Gardens	3,850
-LED streetlights	2,755
-building improvements	2,514
-Cassen Pier	1,073,910
-landscaped medians	63,258
-parking	846
-Granada beach approach	762
-public art and wayfinding signage	32,851
-bridge uplighting	71
-Memorial Gardens	81,720
-Master Plan Update	42
-New Britain Stormwater Design	2310
total:	\$1,430,128

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Current focus of plan:

- Cassen Park docks
- stormwater management

2020

Debt (\$ x 000) none

Personnel: 0.00 FTE (\$ x 000) \$0*

*paid to city employees directly or through transfer

Primary expenditures

- -capital projects
- -operating/maintenance/other

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF*	\$750	55%	\$693	51%	\$664	56%
Ħ	hospital TIF	128	9%	40	3%	38	3%
F	city TIF	507	37%	454	33%	443	37%
	subtotal	\$1,386	100%	\$1,187	86%	\$1,145	94%
ш	grants received*	\$0	0%	\$192	14%	\$50	4%
Ę	miscellaneous	0	0%	7	1%	17	1%
NON TIF	subtotal	\$0	0%	\$199	14%	\$67	6%
_							
To	tal revenue	\$1,386	100%	\$1,386	100%	\$1,212	100%
Ex	penses (x000)						
_	debt payments	\$0	0%	\$0	0%	\$0	0%
Δ	capital projects	256	41%	1,147	74%	687	66%
CAPITAL	grants awarded	0	0%	0	0%	100	10%
O	subtotal	\$256	41%	\$1,147	74%	\$788	76%
4	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ë	operating/maintenance/other	373	59%	399	26%	248	24%
₹	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$373	59%	\$399	26%	\$248	24%
z							
To	tal expenses	\$629	100%	\$1,546	100%	\$1,036	100%
net change in fund balance		757		(160)		176	
Fu	nd balance - ending	\$2,431		\$1,674		\$1,834	

Ormond Beach Ormond Crossings CRA 2006-2034

2006-2021 cumulative county TIF contributions: \$207,047

CRA board: city commission

contact: Steven Spraker, planning director

Land acquisition and construction accomplishments since 2005 (\$ x 000):

n/a

total:

\$0

Current focus of plan:

-assist development as needed

	DESTINATION DATTONALIN	WILLAGE DR WILLAGE DR WAR AND
	3,085 acres	ADDISON DR. S. ARION ARI
FLAGLERCOUNTY	<u>8</u>	
	N TYWBER CREEK RD	PINELAND TR HULL RD A ST HUL
	NY N	HODE ST.
	DURRANCE LN	

2021	
Debt (\$ x 000)	none
Personnel: 0.00 FTE (\$ x 000)	\$0*
*paid to city employees directly or through	transfer
Primary expenditures -N/A	

Hospital TIF 26 11% 3 4% 3 3 3 4% 36 36 38 39 44% 36 36 38 39 30 30 30 30 30 30 30			, , , , , , , , , , , , , , , , , , , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Hospital TIF	Revenues (x 000)						
Total revenue \$245 100% \$86 98% \$80	county TIF	\$114	47%	\$44	50%	\$41	50%
Subtotal S245 100% \$86 98% \$80		26	11%	3	4%	3	4%
grants received \$0 0% \$0 0% \$0 \$0 \$0 \$0 \$0	F city TIF	104	43%	39	44%	36	44%
Total revenue \$245 100% \$1 2% \$2	subtotal	\$245	100%	\$86	98%	\$80	97%
Total revenue \$245 100% \$1 2% \$2							
Total revenue \$245 100% \$87 100% \$83 1	grants received	\$0	0%	\$0	0%	\$0	0%
Total revenue \$245 100% \$87 100% \$83 1	F miscellaneous	1	0%	1	2%	2	3%
Expenses (x000)	Subtotal	\$0	0%	\$1	2%	\$2	3%
Variable Variable	Total revenue	\$245	100%	\$87	100%	\$83	100%
Variable Variable							
Capital projects 0 0% 0 0% 0 0 0% 0 0 0 0 0 0 0 0 0 0	• • •						
Subtotal \$0 0% \$0 0% \$0	debt payments	\$0		\$0		\$0	0%
Subtotal \$0 0% \$0 0% \$0	capital projects	0		0	0%	0	0%
Policing/enforcement program \$0 0% \$0 0% \$0			0%		0%	_	0%
Subtotal Conting Con	subtotal	\$0	0%	\$0	0%	\$0	0%
Total expenses \$0 0% \$0 \$0 net change in fund balance 245 87 83	ب policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Total expenses \$0 0% \$0 \$0 net change in fund balance 245 87 83	operating/maintenance/other	0	0%	0	0%	0	0%
Total expenses \$0 0% \$0 \$0 net change in fund balance 245 87 83	administration	0	0%	0	0%	0	0%
Total expenses \$0 0% \$0 \$0 net change in fund balance 245 87 83	Subtotal	\$0	0%	\$0	0%	\$0	0%
net change in fund balance 245 87 83							
	Total expenses	\$0	0%	\$0	0%	\$0	0%
	net change in fund balance	245		87		83	
Fund balance - ending \$554 \$309 \$222	Fund balance - ending	\$554		\$309		\$222	

FY 2021 % total FY 2020 % total FY 2019 % total

Port Orange Summary for Two Port Orange CRAs

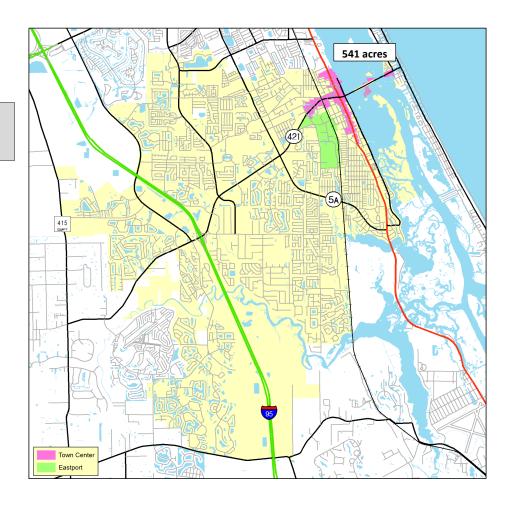
1995-2021 cumulative county TIF contributions: \$3,862,947

2 CRA boards:

city council

2 representatives from the district appointed by council

contact: Penelope Cruz, principal planner



Debt (\$ x 000)	
initial date	2006-2019
amount of initial debt	\$12,388
balance	\$9,468
maturity	2024-2036

2021

Personnel: 0.00 FTE (\$ x 000) \$0*

Primary expenditures

-debt payments

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Rev	venues (x 000)						
	county TIF	\$260	50%	\$233	54%	\$198	52%
Ħ	hospital TIF	44	9%	13	3%	11	3%
F	city TIF	209	40%	171	40%	145	38%
	subtotal	\$513	99%	\$417	97%	\$354	94%
	grants received	\$0	1%	\$0	1%	\$0	1%
۳	grants received	•		•		•	
NON TIF	miscellaneous	5	1%	12	3%	24	6%
2	subtotal	\$5	1%	\$12	3%	\$24	6%
Tot	tal revenue	\$518	100%	\$429	100%	\$379	100%
Exp	penses (x000)						
_	debt payments	\$639	95%	\$699	97%	\$625	95%
CAPITAL	capital projects	0	0%	0	0%	0	0%
AP	grants awarded	0	0%	6	1%	5	1%
O	subtotal	\$639	95%	\$705	98%	\$630	96%
ب	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ě	operating/maintenance/other	32	5%	15	2%	25	4%
Ą	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$32	5%	\$15	2%	\$25	4%
_							
Tot	tal expenses	\$671	100%	\$720	100%	\$655	100%
net	change in fund balance	(152)		(290)		(276)	
Fui	nd balance - ending	(\$3,938)		(\$3,785)		(\$3,494)	
	-						

Port Orange Eastport CRA 1995-2036

1995-2021 cumulative county TIF contributions: \$1,862,852

CRA board:

- -city council
- -2 representatives from the district appointed by

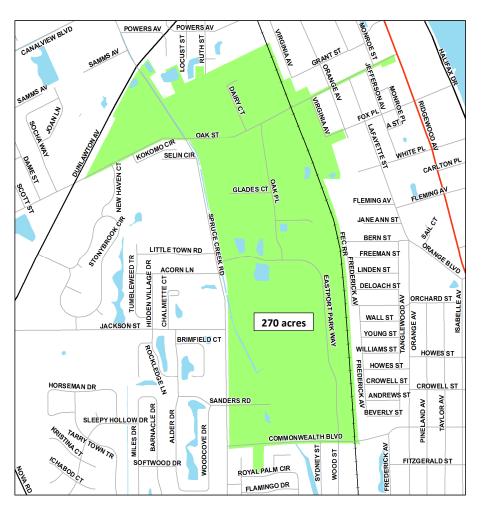
contact: Penelope Cruz, principal planner

Land acquisition and construction accomplishments since 2006 (\$ x 000):

-business park construction \$1,788 -curbing 99 total: \$1,887

Current focus of plan:

-business recruitment development of vacant lots



Debt (\$ x 000)	revenue bond
initial date	2006
amount of initial debt	\$2,500
balance	\$1,070
maturity	2024
purpose	business park infrastructure
project status	complete

2021

Personnel: 0.00 FTE (\$ x 000) \$0*

*paid to city employees directly or through transfer

Primary expenditures

-debt payments

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Rev	venues (x 000)						
	county TIF	\$146	51%	\$137	54%	\$115	54%
_	hospital TIF	25	9%	8	3%	6	3%
Ħ	city TIF	117	41%	101	40%	84	39%
	subtotal	\$289	100%	\$246	97%	\$204	95%
	grants received	\$0	0%	\$0	0%	\$0	0%
Ē	miscellaneous	1	0%	7	3%	10	5%
NON TIF	subtotal	\$1	0%	\$7	3%	\$10	5%
~							
Tot	al revenue	\$289	100%	\$252	100%	\$214	100%
Exp	enses (x000)						
_	debt payments	\$238	96%	\$241	97%	\$182	97%
CAPITAL	capital projects	0	0%	0	0%	0	0%
ΑÞ	grants awarded	0	0%	0	0%	0	0%
O	subtotal	\$238	96%	\$241	97%	\$182	97%
ΑF	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
Ę	operating/maintenance/other	11	4%	6	3%	6	3%
5	administration	0	0%	0	0%	0	0%
NONCAPITAL	subtotal	\$11	4%	\$6	3%	\$6	3%
_							
Tot	al expenses	\$249	100%	\$247	100%	\$188	100%
net change in fund balance		40		5		26	
Fur	nd balance - ending	\$376		\$335		\$330	

Port Orange Town Center CRA 1998-2036

1998-2021 cumulative county TIF contributions: \$2,000,095

CRA board:

- -city council
- -2 representatives from the district appointed by council

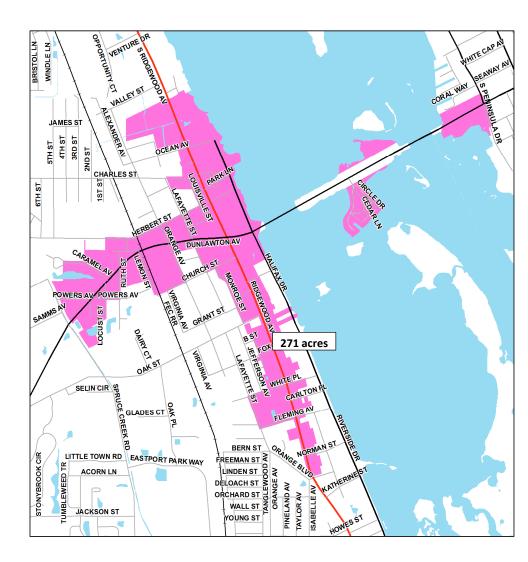
contact: Penelope Cruz, principal planner

Land acquisition and construction accomplishments since 2008 (\$ x 000):

-Riverwalk Park, including land	\$3,419
-land acquisition	1,391
-fences and sign construction	10
total:	\$4,820

Current focus of plan:

- -Riverwalk Park, Phase 3
- -Ridgewood targeted businesses
- -Down Under revitilization



Debt (\$ x 000)											
									rev		
	internal loans										
date initial		2019	2018	2017	2016	2015	2012	2010	2007		
debt	\$	325	\$1,547	\$570	\$304	\$785	\$339	\$418	\$5,600		
balance	\$	325	\$1,547	\$570	\$304	\$785	\$339	\$414	\$4,115		
maturity		2025	2025	2025	2025	2025	2025	2025	2036		
purpose			SI	uppleme	nt fund			prop -	land		
			prop					Cardwell	for		
			purchase					Funeral	River-		
								Home	walk		
								on US 1			
project											
status		n/a	n/a	n/a	n/a	n/a	n/a	done	done		
							ı				

2021

Personnel: 0.00 FTE (\$ x 000)	\$0*
*naid to city employees directly or through tro	ansfer

Primary expenditures

-debt

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Revenues (x 000)							
	county TIF	\$114	50%	\$96	54%	\$84	51%
Ħ	hospital TIF	19	8%	5	3%	5	3%
F	city TIF	91	40%	70	40%	62	38%
	subtotal	\$224	98%	\$171	97%	\$150	91%
	grants received*	\$0	-1%	\$0	-1%	\$0	-1%
Ë	miscellaneous **	4	2%	5	3%	14	9%
NON TIF	subtotal	\$4	2%	\$5	3%	\$14	9%
						<u> </u>	
Total reven	iue	\$229	100%	\$176	100%	\$164	100%
Expenses (x000)							
Expenses (debt payments	\$401	96%	\$459	98%	\$443	96%
Ŋ.	capital projects	0	0%	0	0%	0	0%
CAPITAL	grants awarded	0	0%	6	1%	5	1%
٥	subtotal	\$401	95%	\$465	98%	\$448	96%
_	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
ĬΑ	operating/maintenance/other	21	5%	8	2%	19	4%
NONCAPITAL	administration	0	0%	0	0%	0	0%
Ŏ	subtotal	\$21	5%	\$8	2%	\$19	4%
Total expenses		\$422	100%	\$473	100%	\$467	100%
net change in fund balance		(193)		(297)		(303)	

South Daytona South Daytona CRA 1997-2026*

*1997-2050 under certain development conditions

1997-2021 cumulative county TIF contributions: \$10,443,480

CRA board:

city commission

contact:

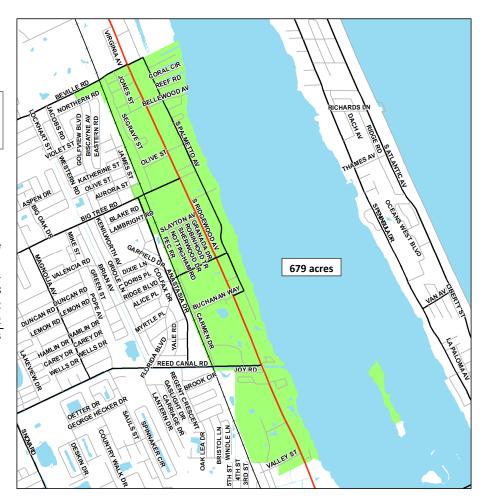
Patty Rippey, redevelopment director

Land acquisition and construction accomplishments since 1997 ($\$ \times 000$):

-US 1 corridor impro	\$10,901	
-landscaping		308
-US 1 sanitary sewer project		102
-banner poles		42
	total:	\$11,353

Current focus of plan:

- -pay down debt
- -encourage economic development



Debt (\$ x 000)	general	capital	capital
	fund	note	note
	loan		
initial date	2015	2014	2006
amount of initial			
debt	\$3,163	\$3,750	\$3,000
balance	\$711	\$2,081	\$546
maturity	2023	2028	2024
purpose	US 1	US 1	US 1
	improve	improve	improve
project status	complete	complete	complete

2021

Personnel: 2.50 FTE (\$ x 000) \$480

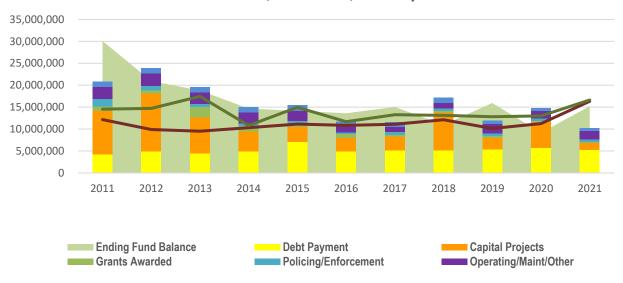
- 1.00 redevelopment director
- 1.50 community policing officers
- *paid to city employees directly or through transfer

Primary expenditures

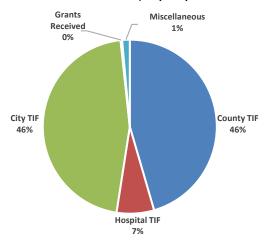
-debt payments

		FY 2021	% total	FY 2020	% total	FY 2019	% total
Re	venues (x 000)						
	county TIF	\$771	40%	\$721	43%	\$670	44%
Ħ	hospital TIF	131	7%	41	2%	38	2%
	city TIF	1,030	52%	905	53%	827	53%
	subtotal	\$1,932	100%	\$1,667	100%	\$1,535	100%
NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous*	0	0%	0	0%	0	0%
	subtotal	\$0	0%	\$0	0%	\$0	0%
То	tal revenue	\$1,932	100%	\$1,667	100%	\$1,535	100%
Ex	penses (x000)						
_	debt payments	\$994	57%	\$1,223	67%	\$973	67%
₹	capital projects	17	1%	0	0%	3	0%
CAPITAL	grants awarded	10	1%	1	0%	5	0%
J	subtotal	\$1,021	59%	\$1,224	67%	\$981	68%
یہ	policing/enforcement program	\$330	19%	\$297	16%	\$216	15%
Ě	operating/maintenance/other	234	13%	166	9%	111	8%
₹	administration	151	9%	144	8%	141	10%
NONCAPITAL	subtotal	\$714	41%	\$607	33%	\$468	32%
То	tal expenses	\$1,735	100%	\$1,831	100%	\$1,448	100%
ne	t change in fund balance	197		(164)		86	
Fu	nd balance - ending	\$411		\$214		\$378	

Combined Fund Balance, Revenues, and Expenses 2010-2021



2021 Revenues \$16,633,000



In 2021, 99% of all revenue was derived from tax increment financing (\$16m); 46% of that (\$7.5m) was contributed by the county.

Almost half (42% of the county's TIF was provided to Daytona Beach's five CRAs, primarily (66%) to Main Street. Another 15% was provided to Holly Hill, and about 10% to both South Daytona, and Ormond Beach.

Three-quarters of the expenditures in 2021 were capital related (\$57m in debt payments, \$64m for capital, and \$8m on grants awarded for property and façade improvements). Over half of the expenditures were in Daytona Beach's five CRAs, primarily in Downtown and Main Street.

Combined revenues exceed combined expenses by 4m.

2021 Expenses \$12,371,000

